

## GENERAL FUND REVENUE ACCOUNT

## SUMMARY ESTIMATES

	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Service Requirements</b>				
Chief Executive's Office	(151.3)	0.0	0.0	0.0
Community & Leisure	2,000.8	1,580.3	2,231.8	1,713.1
Environmental Service	5,367.4	5,624.3	5,826.3	6,430.3
Finance & Revenues	1,640.0	1,866.6	2,049.1	1,956.3
Housing & Environmental Health	1,332.2	3,242.5	2,732.0	4,031.5
IT	(168.0)	(124.2)	(79.4)	(44.6)
Legal & Democratic	(231.9)	0.0	4.9	(2.0)
Planning & Building	3,005.4	2,645.0	2,770.7	2,640.5
Planning Policy & Economic Development	2,009.2	2,346.4	2,491.4	2,672.0
Property & Asset Management	(6,311.0)	(6,905.2)	(7,013.2)	(7,606.4)
Strategy & Innovation	(168.5)	0.0	0.0	58.0
	<b>8,324.3</b>	<b>10,275.7</b>	<b>11,013.6</b>	<b>11,848.7</b>
<b>Other Requirements</b>				
Net Cost of Benefit Payments	100.0	0.0	339.9	95.1
Corporate & Democratic Core	1,919.5	2,134.6	2,133.4	2,188.1
<b>Net Cost of Services</b>	<b>10,343.8</b>	<b>12,410.3</b>	<b>13,486.9</b>	<b>14,131.9</b>

## CHIEF EXECUTIVE'S OFFICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
Chief Executive's Office	(59.3)	0.0	0.0	0.0
Human Resources Service	(115.0)	(44.7)	(62.7)	(46.4)
Human Resources Function	23.0	44.7	62.7	46.4
<b>Net Total Expenditure / (Income)</b>	<b>(151.3)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## COMMUNITY &amp; LEISURE SERVICE

## SUMMARY ESTIMATES

Principal Activities	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Leisure Management</b>	<b>(38.4)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Parks, Countryside &amp; Sport</b>				
Managed Sports Facilities	(1,861.4)	(1,979.9)	(2,006.7)	(1,977.2)
Outdoor Sports Facilities	412.8	464.7	634.4	513.5
Playgrounds	76.1	37.5	61.7	38.0
Sports Development	26.4	18.4	17.6	18.2
Cemeteries	(45.1)	(61.6)	47.9	(58.3)
Grounds Maintenance	308.0	90.3	329.5	38.7
Nature Reserves	176.7	151.3	179.7	153.5
Urban Parks & Open Spaces	475.6	498.2	562.7	592.2
<b>Total - Parks, Countryside &amp; Sport</b>	<b>(430.9)</b>	<b>(781.1)</b>	<b>(173.2)</b>	<b>(681.4)</b>
<b>Community Development</b>				
Community Engagement	1,447.8	1,460.8	1,496.3	1,438.6
<b>Total - Community Development</b>	<b>1,447.8</b>	<b>1,460.8</b>	<b>1,496.3</b>	<b>1,438.6</b>
<b>Arts &amp; Culture</b>				
Andover Summit Events	250.4	209.3	225.0	253.0
Arts Function	88.3	34.1	34.3	34.9
The Lights	683.5	656.7	648.9	667.5
Heritage	0.1	0.5	0.5	0.5
<b>Total - Arts &amp; Culture</b>	<b>1,022.3</b>	<b>900.6</b>	<b>908.7</b>	<b>955.9</b>
<b>Net Total Expenditure</b>	<b>2,000.8</b>	<b>1,580.3</b>	<b>2,231.8</b>	<b>1,713.1</b>

## ENVIRONMENTAL SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
Grounds Maintenance	1,494.9	1,466.2	1,561.9	1,645.6
Waste Collection	2,454.6	2,581.3	2,599.0	2,968.7
Green Waste Collection	(215.3)	(255.5)	(192.4)	(237.9)
Street Cleansing	1,080.2	1,130.8	1,140.5	1,248.2
Vehicle Workshop	167.3	164.3	169.6	197.8
ES Technical	456.5	517.3	525.2	578.7
Depot costs	(70.8)	19.9	22.5	29.2
<b>Net Total Expenditure</b>	<b>5,367.4</b>	<b>5,624.3</b>	<b>5,826.3</b>	<b>6,430.3</b>

## FINANCE &amp; REVENUES SERVICE

## SUMMARY ESTIMATES

	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Principal Activities</b>				
<b>Finance</b>	(150.3)	0.0	0.0	(23.0)
<b>Customer Services Unit</b>	(95.8)	(6.2)	7.8	6.2
<b>Revenues</b>				
Local Taxation Services	1,154.9	1,064.0	1,087.3	1,078.8
Council Tax Support Administration	407.2	519.3	610.3	588.6
Housing Benefit - Rent Allowances Administration	324.0	289.5	343.7	305.7
<b>Total Revenues</b>	<b>1,886.1</b>	<b>1,872.8</b>	<b>2,041.3</b>	<b>1,973.1</b>
<b>Net Total Expenditure</b>	<b>1,640.0</b>	<b>1,866.6</b>	<b>2,049.1</b>	<b>1,956.3</b>

## HOUSING &amp; ENVIRONMENTAL HEALTH SERVICE

## SUMMARY ESTIMATES

Principal Activities	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Housing Management</b>	<b>(41.2)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Housing Options	(295.2)	1,583.2	443.7	2,160.3
Hampshire Home Choice	5.9	0.6	0.0	0.0
Housing Development	199.2	253.7	208.2	273.6
<b>Housing Total</b>	<b>(90.1)</b>	<b>1,837.5</b>	<b>651.9</b>	<b>2,433.9</b>
Pest Control	132.4	122.7	132.5	111.4
Environmental Protection	431.4	395.4	402.3	439.3
Housing Standards	285.2	281.2	942.0	396.3
Animal Welfare	94.3	98.9	106.1	108.4
Health Protection	520.2	506.8	497.2	542.2
<b>Environmental Health Total</b>	<b>1,463.5</b>	<b>1,405.0</b>	<b>2,080.1</b>	<b>1,597.6</b>
<b>Net Total Expenditure</b>	<b>1,332.20</b>	<b>3,242.5</b>	<b>2,732.0</b>	<b>4,031.5</b>

**I.T. SERVICE**

**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
Management	(1,531.5)	(1,301.6)	(1,453.7)	(1,248.9)
Service Desk	160.6	140.2	255.8	85.2
Infrastructure	489.5	530.4	524.9	583.0
Corporate Services	712.5	495.7	592.6	534.5
Cloud Services	0.9	11.1	1.0	1.6
<b>Net Total Income</b>	<b>(168.0)</b>	<b>(124.2)</b>	<b>(79.4)</b>	<b>(44.6)</b>

## LEGAL &amp; DEMOCRATIC SERVICE

## SUMMARY ESTIMATES

Principal Activities	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Legal</b>				
Legal Service	(426.8)	(490.5)	(384.0)	(217.7)
Land Charges	(50.4)	(66.6)	(74.4)	(63.9)
<b>Legal Total</b>	<b>(477.2)</b>	<b>(557.1)</b>	<b>(458.4)</b>	<b>(281.6)</b>
<b>Democratic</b>				
Council Elections	179.4	485.1	394.7	199.0
Registration of Electors	78.7	88.5	75.9	87.0
Lotteries, Amusements and Gaming Permits	(1.9)	(3.2)	(1.4)	(1.6)
Alcohol and Entertainment Licensing	(18.7)	(27.4)	(25.3)	(23.0)
Scrap Metal Dealers	1.5	1.6	2.3	2.5
Hackney Carriages and Private Hire Vehicles	6.3	12.5	17.1	15.7
<b>Democratic Total</b>	<b>245.3</b>	<b>557.1</b>	<b>463.3</b>	<b>279.6</b>
<b>Net Total Expenditure / (Income)</b>	<b>(231.9)</b>	<b>0.0</b>	<b>4.9</b>	<b>(2.0)</b>



## PLANNING &amp; BUILDING SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
Development Control & Enforcement	2,811.7	2,565.4	2,596.4	2,530.2
Building Control	193.7	79.6	174.3	110.3
<b>Net Total Expenditure</b>	<b>3,005.4</b>	<b>2,645.0</b>	<b>2,770.7</b>	<b>2,640.5</b>

## PLANNING POLICY &amp; ECONOMIC DEVELOPMENT SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
Planning Policy	1,171.1	1,500.7	1,527.2	1,750.9
Local Development Framework	229.1	399.9	407.0	581.5
Climate Change	24.3	20.0	20.0	20.0
<b>Total Planning Policy</b>	<b>1,424.5</b>	<b>1,920.6</b>	<b>1,954.2</b>	<b>2,352.4</b>
Economic Development and Promotion	38.7	111.4	97.1	88.5
Promotion of Tourism	154.0	157.5	153.8	160.3
<b>Total Economic Development and Promotion</b>	<b>192.7</b>	<b>268.9</b>	<b>250.9</b>	<b>248.8</b>
<b>Town Centre Management</b>	<b>9.5</b>	<b>20.8</b>	<b>32.8</b>	<b>20.8</b>
<b>Regeneration</b>	<b>382.5</b>	<b>136.1</b>	<b>253.5</b>	<b>50.0</b>
<b>Net Total Expenditure</b>	<b>2,009.2</b>	<b>2,346.4</b>	<b>2,491.4</b>	<b>2,672.0</b>

## PROPERTY &amp; ASSET MANAGEMENT SERVICE

## SUMMARY ESTIMATES

Principal Activities	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Estates Support Unit</b>	<b>(99.0)</b>	<b>58.7</b>	<b>62.6</b>	<b>130.6</b>
<b>Rental Income</b>				
Andover Market	107.3	89.1	98.1	94.9
Business Park Development	(5,922.3)	(6,440.9)	(6,346.9)	(7,215.1)
Union Street	(37.9)	(48.5)	(20.6)	(16.8)
Chantry Centre	(482.2)	(262.7)	(409.0)	(224.1)
Investment Properties	(1,099.8)	(1,130.8)	(1,105.9)	(1,143.3)
Corporate Properties	(135.9)	(314.2)	(271.8)	(282.3)
<b>Total - Rental Income</b>	<b>(7,570.8)</b>	<b>(8,108.0)</b>	<b>(8,056.1)</b>	<b>(8,786.7)</b>
<b>Premises Management</b>				
Public Halls	404.3	293.0	286.5	248.7
Leisure Facilities	141.4	0.0	6.1	0.0
Public Conveniences	158.6	163.9	179.2	231.8
Office Accommodation	73.9	76.3	67.9	76.1
Andover Magistrates Court	(61.0)	1.1	1.3	0.8
Depot Costs	30.8	(89.3)	(106.2)	(154.3)
Andover Bus Station	164.5	134.1	137.1	141.9
Building Maintenance	195.2	229.2	206.0	244.2
Building Cleaning	121.6	122.5	121.9	124.2
Maintenance Works	0.0	257.7	153.7	257.7
<b>Total - Premises Management</b>	<b>1,229.3</b>	<b>1,188.5</b>	<b>1,053.5</b>	<b>1,171.1</b>
<b>Transport</b>				
Engineers	257.2	172.3	274.3	201.8
Highways	12.4	36.7	37.4	35.4
Parking	(188.4)	(308.4)	(424.9)	(408.6)
Community Transport	48.3	55.0	40.0	50.0
<b>Total - Transport</b>	<b>129.5</b>	<b>(44.4)</b>	<b>(73.2)</b>	<b>(121.4)</b>
<b>Net Total Income</b>	<b>(6,311.0)</b>	<b>(6,905.2)</b>	<b>(7,013.2)</b>	<b>(7,606.4)</b>

## STRATEGY &amp; INNOVATION

## SUMMARY ESTIMATES

	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
<b>Principal Activities</b>				
Strategy & Innovation	(168.5)	0.0	0.0	58.0
<b>Net Total Income</b>	<b>(168.5)</b>	<b>0.0</b>	<b>0.0</b>	<b>58.0</b>

## NET COST OF BENEFITS PAYMENTS

## SUMMARY ESTIMATES

	Final Outturn 2022/23 £'000	Original Estimate 2023/24 £'000	Forecast 2023/24 £'000	Original Estimate 2024/25 £'000
<b>Principal Activities</b>				
Council Tax Benefits	(8.3)	0.0	0.0	0.0
Housing Benefit - Rent Allowances	108.3	0.0	339.9	95.1
<b>Net Total Income</b>	<b>100.0</b>	<b>0.0</b>	<b>339.9</b>	<b>95.1</b>

**CORPORATE & DEMOCRATIC CORE**  
**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2022/23 £'000</b>	<b>Original Estimate 2023/24 £'000</b>	<b>Forecast 2023/24 £'000</b>	<b>Original Estimate 2024/25 £'000</b>
<b>Corporate Management</b>				
Corporate Management	360.8	638.2	607.2	671.2
Delivering Public Services Electronically	24.3	25.5	25.5	25.5
Corporate Public Relations, Information and Consultation	23.5	20.3	24.0	23.3
Best Value & Performance	53.5	14.0	16.0	17.0
Emergency Planning	47.9	38.3	37.9	38.3
<b>Total - Corporate Management</b>	<b>510.0</b>	<b>736.3</b>	<b>710.6</b>	<b>775.3</b>
<b>Democratic Representation and Management</b>				
Councillors	493.7	547.1	549.2	590.7
Councillor Meetings	296.3	354.5	357.7	377.8
Mayoral Office	47.5	46.4	45.2	49.0
Civic Ceremonies	14.7	10.5	13.0	11.5
Subscriptions	30.3	30.0	31.8	33.0
Representing Local Interests				
Other Democratic Activities	25.1	26.8	27.4	28.0
<b>Total - Democratic</b>	<b>907.6</b>	<b>1,015.3</b>	<b>1,024.3</b>	<b>1,090.0</b>
<b>Allocated Central Overheads</b>	<b>250.0</b>	<b>128.3</b>	<b>143.9</b>	<b>41.6</b>
<b>Non-Distributable Costs</b>	<b>251.9</b>	<b>254.7</b>	<b>254.6</b>	<b>281.2</b>
<b>Net Total Expenditure</b>	<b>1,919.5</b>	<b>2,134.6</b>	<b>2,133.4</b>	<b>2,188.1</b>